

Descending Price Optimally Coordinates Search



EC 2016

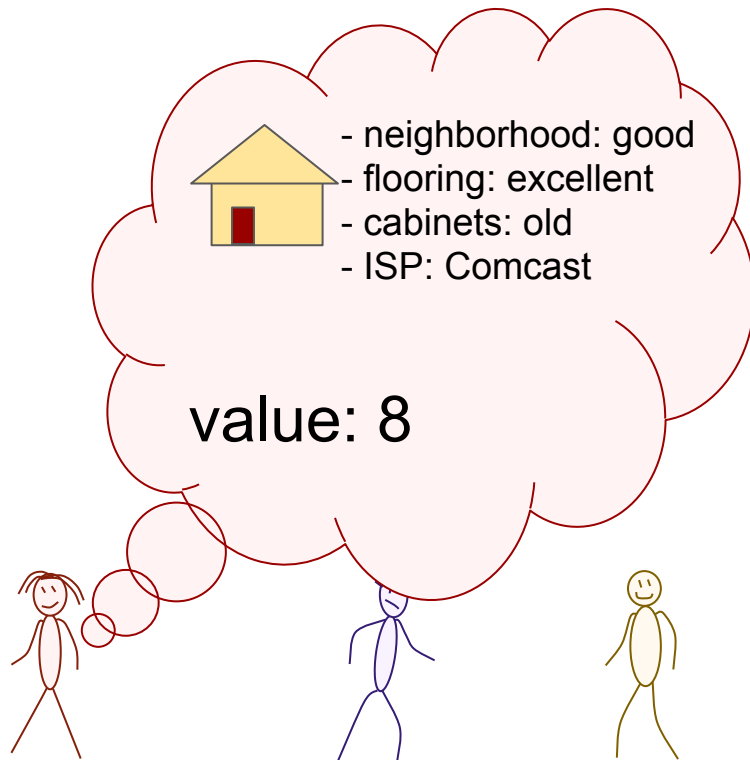
Robert Kleinberg.....Cornell / Microsoft

Bo Waggoner.....Harvard → UPenn

Glen Weyl.....Microsoft / Yale

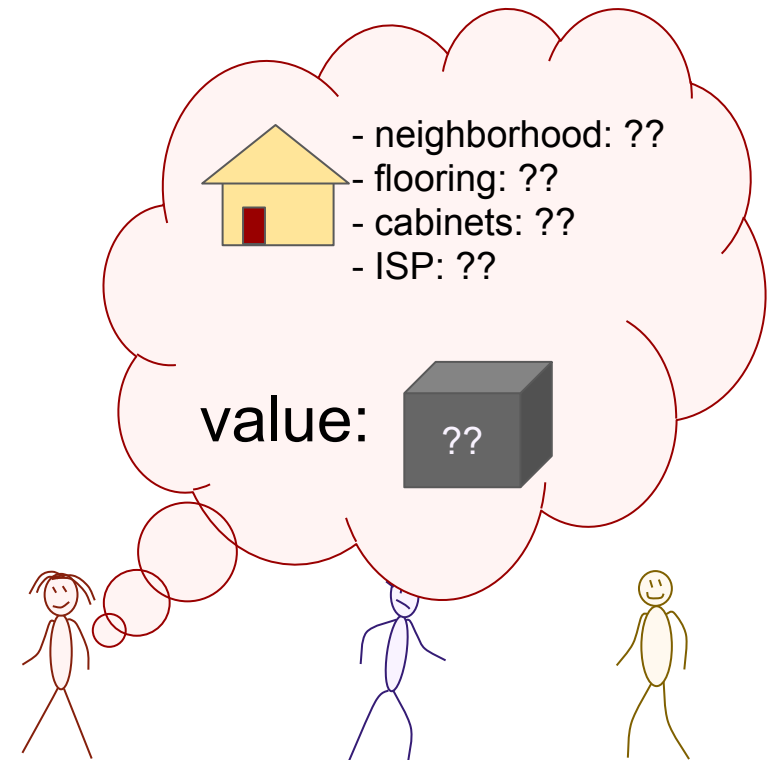
A glaring omission in mechanism design

Standard model:



fully-informed bidders

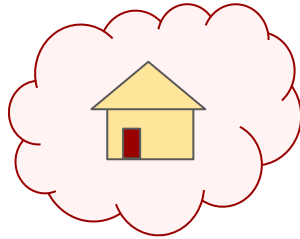
More realistic:



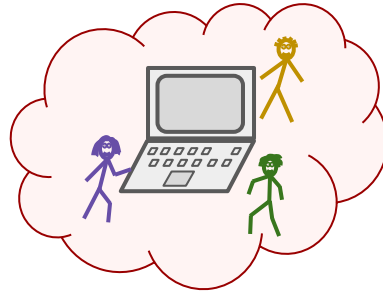
bidders must **invest effort**
to learn values

Inspection costs could matter a lot:

- buying a house



- acquiring a startup



Problem: how to get good welfare?

- You'd hope traditional mechanisms would be **robust** with inspection costs

Traditional economics approaches for welfare

Since Vickrey 1961: prefer “**progressive**” procedures.

1. Begin with all potential matches.
2. Gradually discard low-value matches.
3. Eventually make high-value matches.

Examples:

- Ascending-price / second-price auctions
- Deferred acceptance

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Examples:

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Problems (intuitively):

- Agents must decide whether to inspect **early**.
- Bidder inspection may be **poorly coordinated**.

Our general theme

With inspection costs, mechanisms for assignment should:

1. Begin with **no** potential matches (high value threshold).
2. Allow bidders to search for highest-value matches first.
3. As soon as a match is found, lock it in.

Why (intuitively):

1. Allow bidders to search without exposure to risk.
2. Coordinate search from highest “potential value” down.

Contributions

1. Simultaneous/ascending formats are **highly suboptimal** (unbounded price of anarchy) with inspection costs.
2. On the other hand, **descending-price** correctly coordinates bidder search.
3. Combining **optimal search theory** with **auction theory** ⇒ tight correspondence to the setting without inspection.



Outline of talk

- Formal model
- The optimal search procedure
- Descending-price reduction and results
- List of extensions

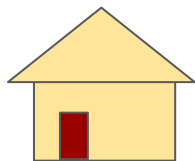
Formal model

Each j initially draws private cost c_j and type θ_j (agents may be correlated).

At any time, j may inspect, paying c_j and drawing $v_j \sim F_{\theta_j}$ independently.

Inspection is:

- instantaneous,
- unobservable,
- mandatory upon obtaining the item.



Cost of inspection:



c_1

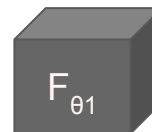


c_2



c_3

Value:

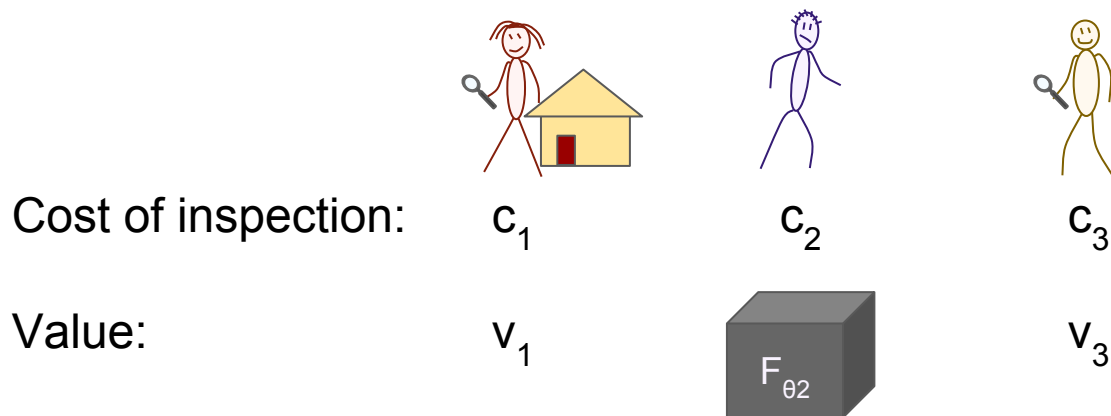


Formal model

Our goal: a mechanism with good **welfare**.

welfare = (value of winner) - (sum of all inspection costs invested)

e.g. $v_1 - c_1 - c_3$



The Optimal Algorithm

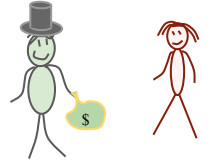
With non-strategic bidders, solved by **Weitzman (1979)**.

Our analysis based on Gittins index theory
(**Gittins 1970s; Weber 1992**).



A thought experiment for bidder j

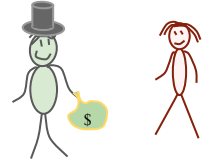
Imagine: when j inspects, an **investor** pays the inspection cost.
But: j can only keep a “capped” amount of the value; repays excess.



Suppose j **claims above the cap**: always acquires if she sees $v_j > \text{cap}$.
Then investor gets $E[(v_j - \text{“cap”})^+]$.

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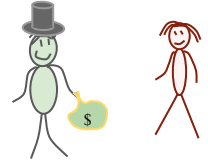
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Let $\kappa_j := \min(v_j, \text{fair cap})$ be j 's **capped value**.

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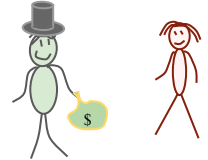
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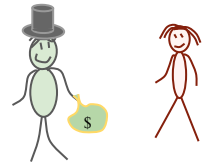
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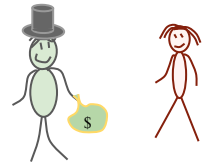
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Key Lemma: $\text{welfare}(j) \leq E[1_j^{\text{acq}} \kappa_j]$ with equality if j claims above the cap.

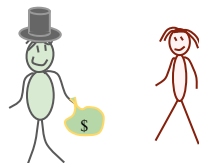
Deriving OPT

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Corollary 1: $\text{welfare}(\text{OPT}) \leq E[\max_j \kappa_j]$.

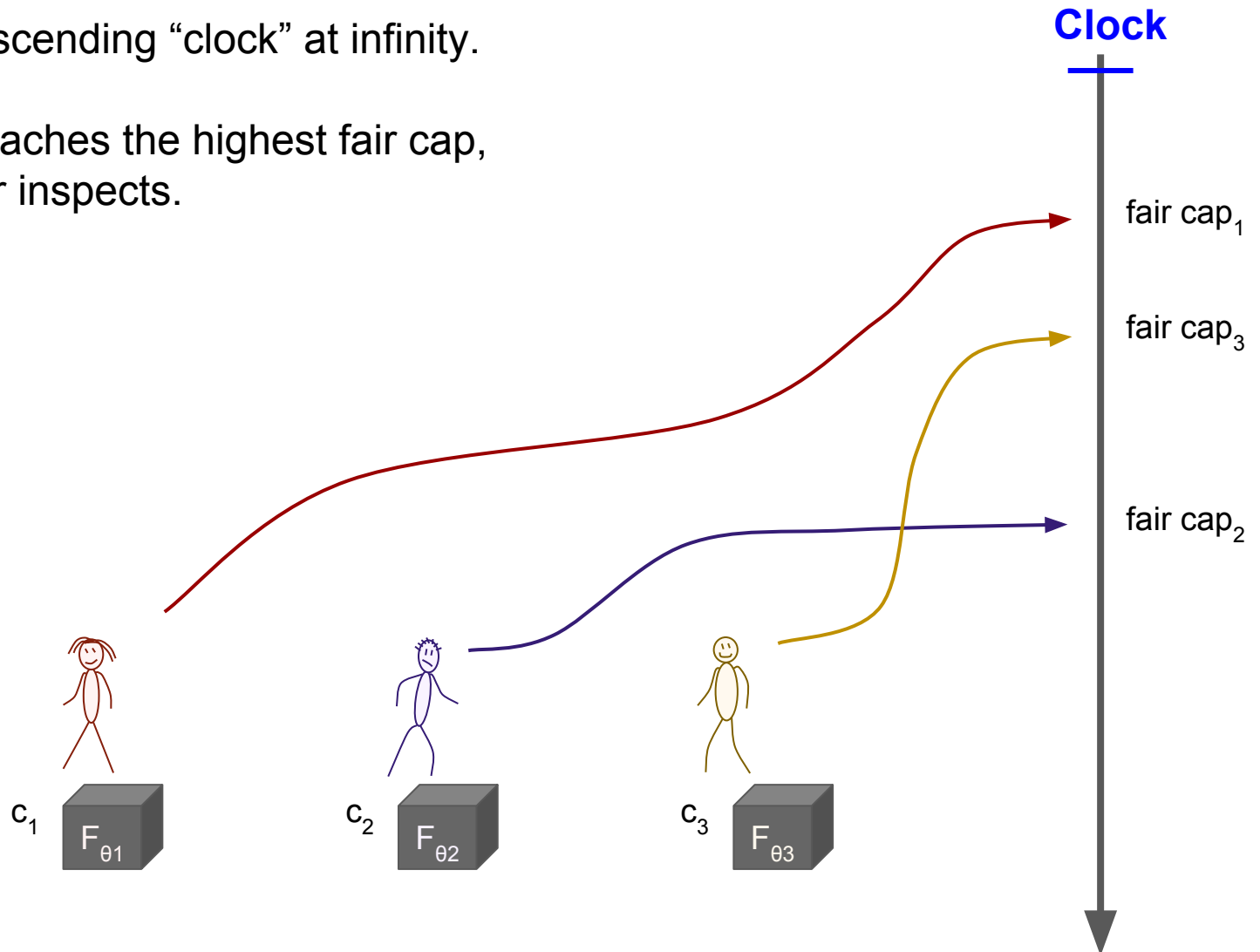
Corollary 2: Always allocating to $\text{argmax}_j \kappa_j$ is optimal...

...if all bidders claim above the cap.



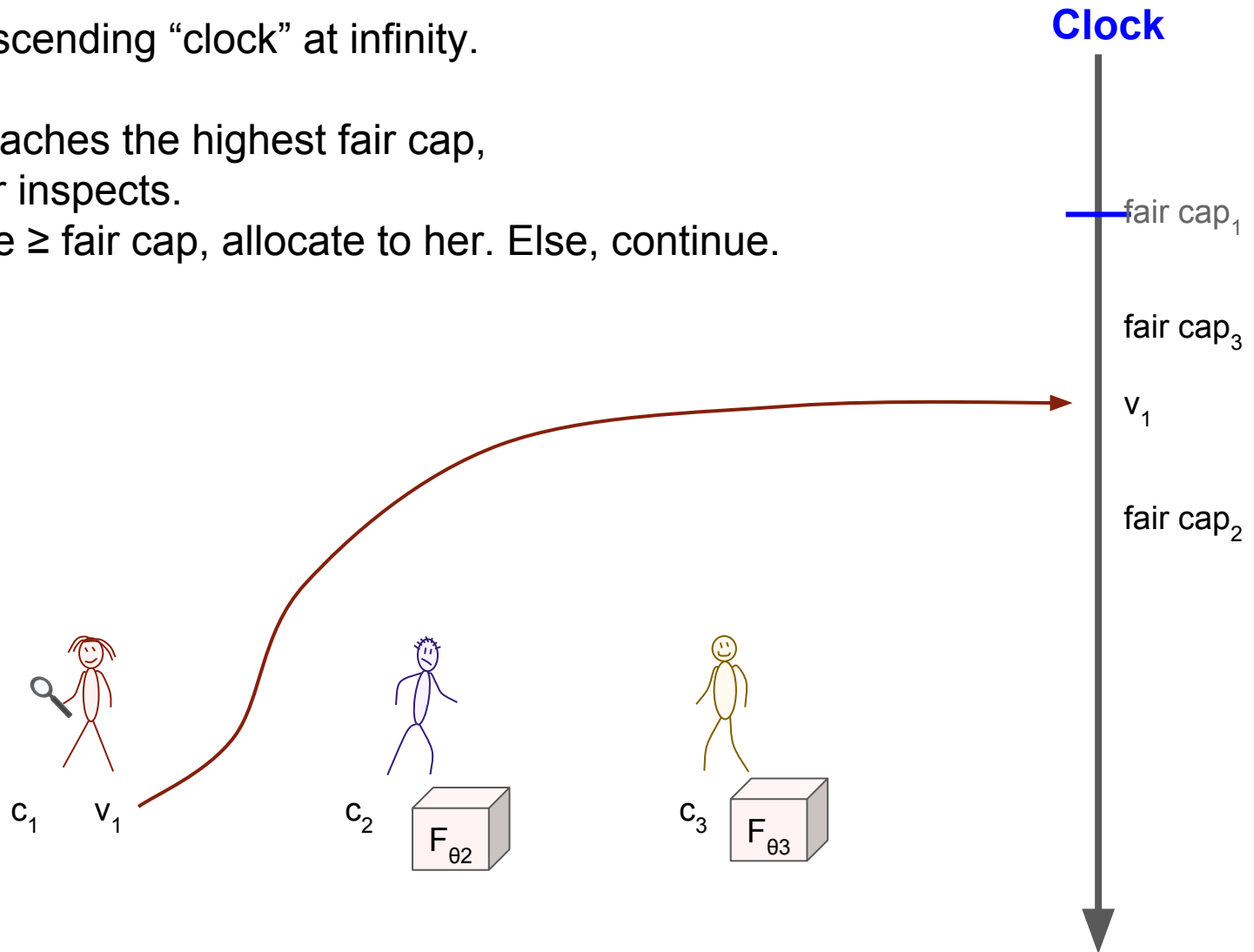
The optimal algorithm

1. Start a descending “clock” at infinity.
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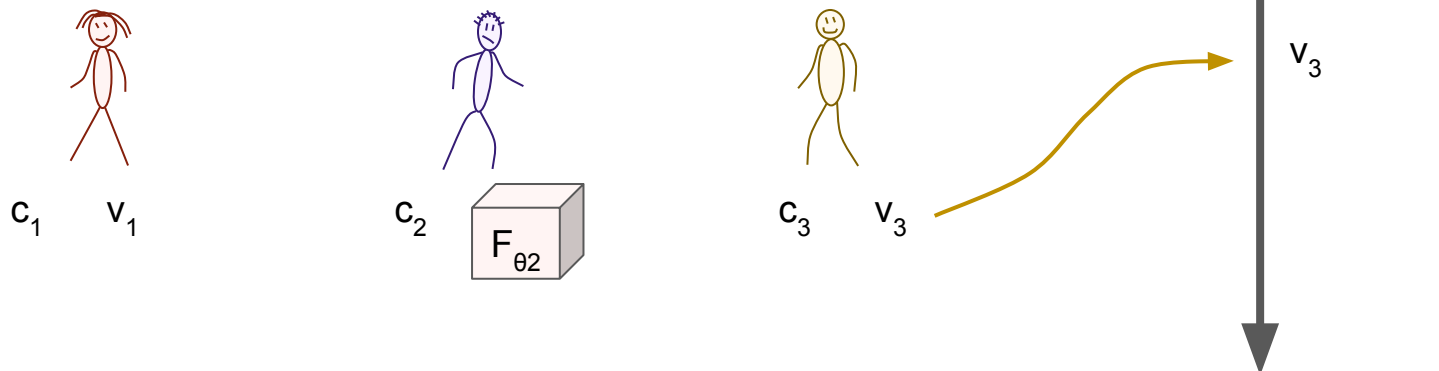
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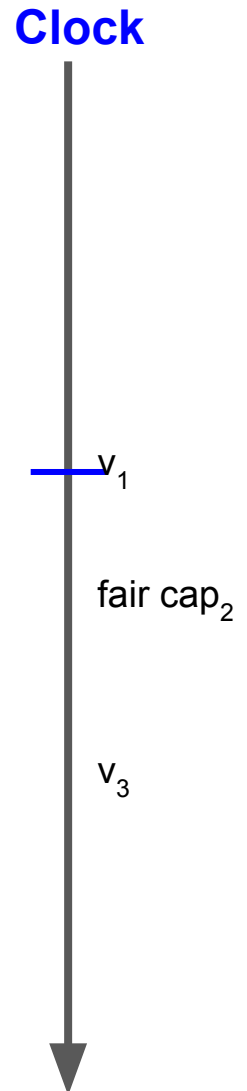
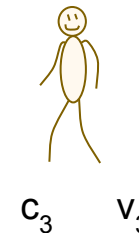
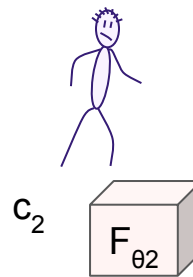
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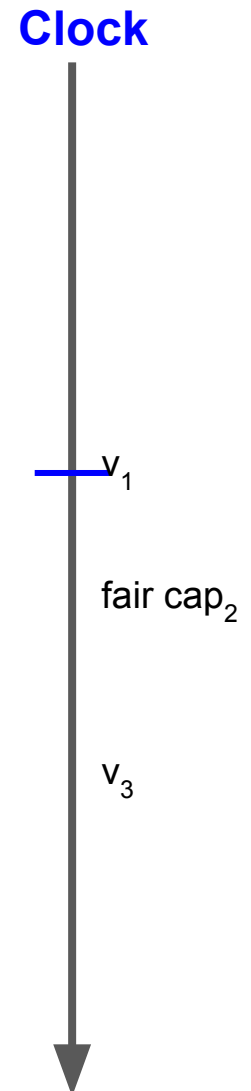
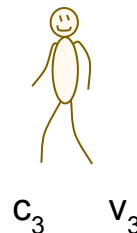
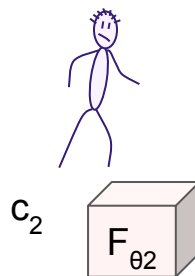
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Check: bidders always claim above the cap, allocated to highest k_j .



From Algorithm to Mechanism

Descending-price:

- Global descending price starting from infinity.
- At any time, any bidder may claim the item, ending the auction and paying the current price.



price



Main results: reduction to classic first-price

Theorem: The best-response “claim time” and welfare of:

- a bidder with capped value κ , and
 - a bidder with zero inspection cost and value equal to κ
- are identical.** Furthermore, bidders claim above the cap.

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Corollaries:

- Equilibria are in one-to-one correspondence with first-price
- $e/(e-1)$ price of anarchy
- optimal welfare when bidders are “symmetric”
- ... any other property of first-price auctions.

In other words: the Dutch auction is **invariant to inspection costs**.

Why? Bidders claim above the cap;
can act as though funded by an investor.
→ **Minimizes exposure to risk.**

Extension: multi-item assignment

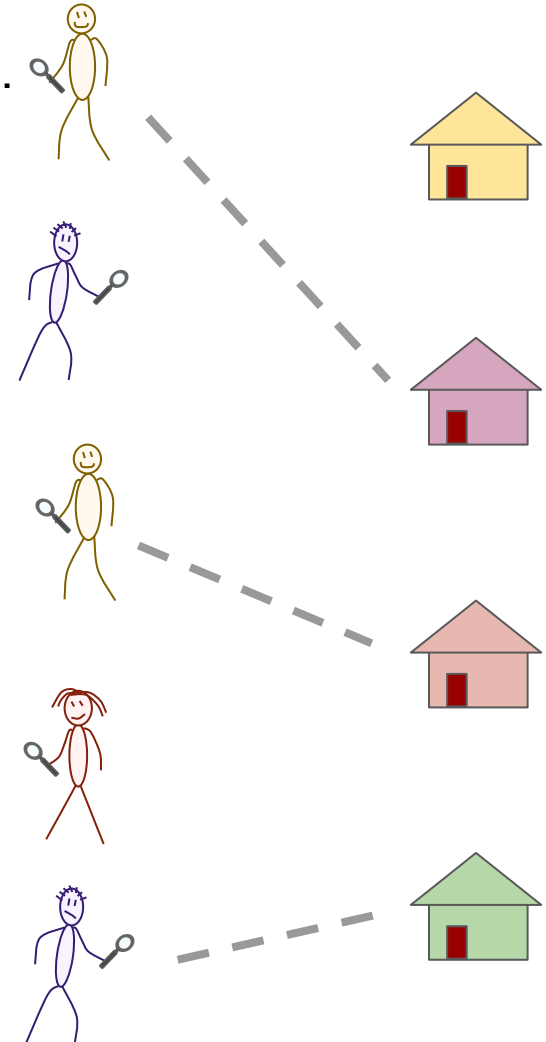
Multi-item, unit demand setting:

- Global descending clock; claim any item any time.
- Welfare $\geq 0.43 * \text{opt}$.
(note: Gittins fails! $0.5+\epsilon$ in polytime unknown)
- We don't know if bidders claim above the cap, but they have a smoothness deviation that does.

Recall: Vickrey fails even with a single item!

Key principles the same:

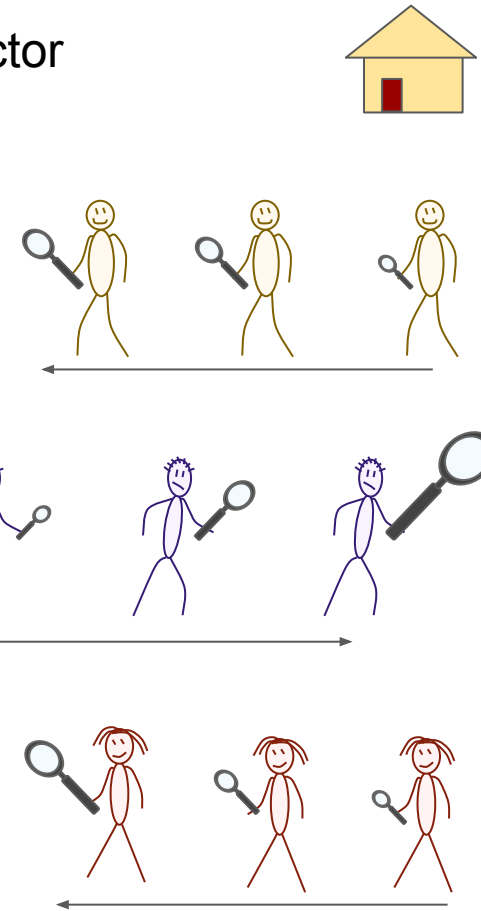
- Coordinate search from high to low
(across items and bidders).
- Minimize exposure to risk.



Other extensions

- Multiple **stages** of inspection (no loss in welfare!).
- Sequential posted-price also achieves a constant factor under independence (using prophet inequality).
- Common values.
- Revenue guarantee.
- Approximate best-responses.

Key theme: if bidders claim above the cap, analysis essentially reduces to standard setting.

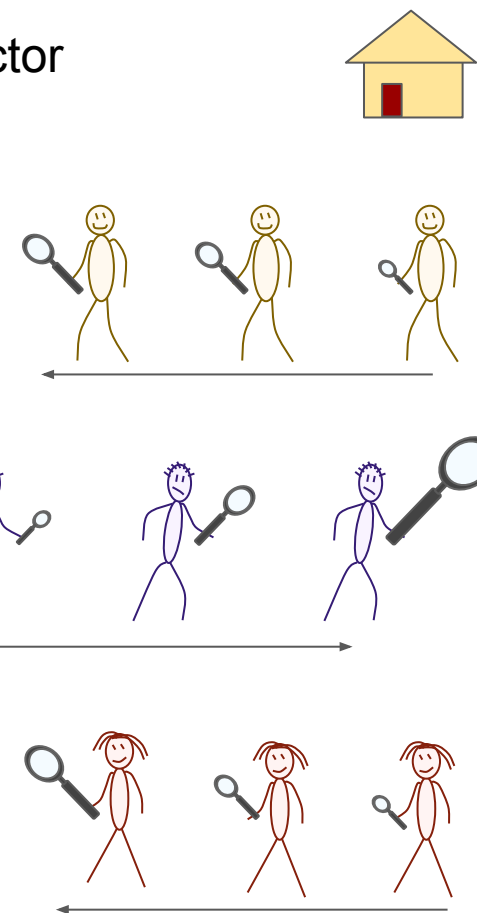


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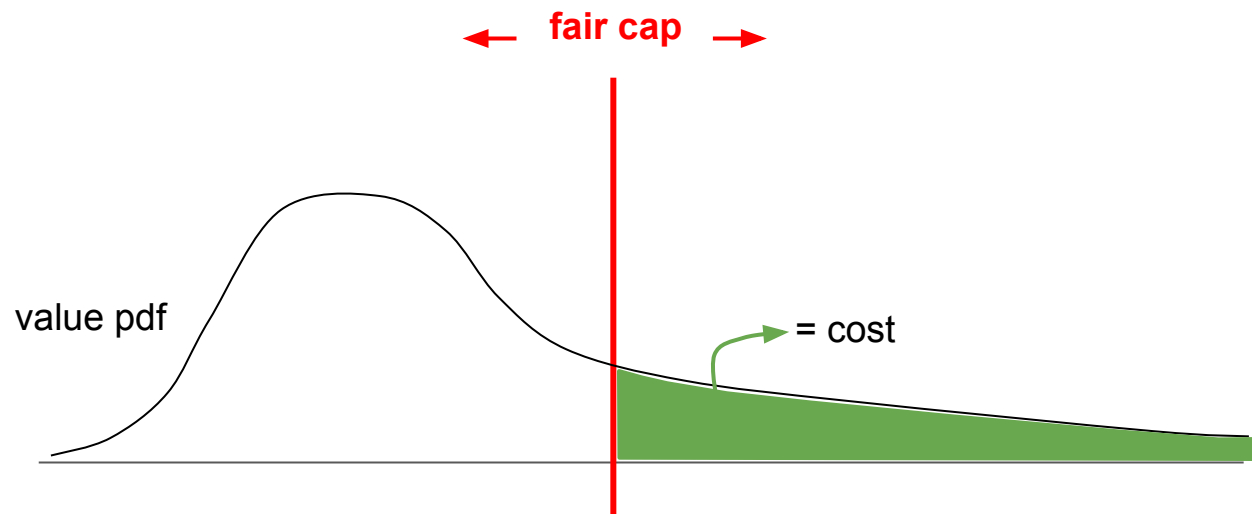
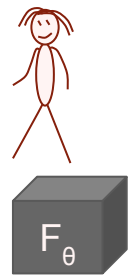
Thanks!



Excess slides

Some notes on the fair cap

1. The fair cap measures the “potential value” of each bidder.
2. Explore “high-risk, high-reward” options first.



Clock

